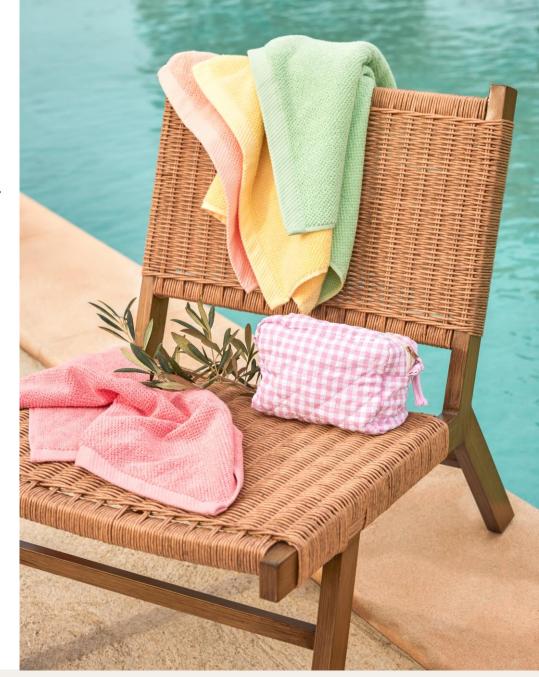




## **Financial summary**

#### Second quarter in brief

- Group revenues increased by 10.2% (-0.8%) to MNOK 797.8. In constant currency:
  - Group revenues increased by 10.6% (-2.5%)
  - LFL revenues increased by 9.2% (-3.3%)
  - Online revenues increased by 9.8% (+9.3%)
- Gross margin increased by 1.0 percentage points to 63.2%
- EBITDA increased by MNOK 34.9 to MNOK 201.5
- EPS of NOK 1.19 (NOK 0.90)
- Cash flow from operations of MNOK 111.2 impacted by planned inventory build-up





## **Operational focus**

#### Second quarter in brief

- Fourth consecutive quarter with double-digit reported revenue growth
- Categories launched since 2022 accounted for MNOK 22.5 (MNOK 12.1) in revenues
- The Extended concept progresses satisfactorily in Hemtex after launch in first quarter 2024
- Made-to-measure technical sun screening was successfully launched in Hemtex in April
- Investment in our customer loyalty program has yielded positive results, with membership reaching 3.2 million by the end of the quarter, including a milestone of 1.5 million members in Norway for the first time
- Completed three store projects in Kid Interior and three in Hemtex. Total of three new stores, with one in Norway and two in Sweden
- Successful opening of the sixth Extended store at Grini (Oslo, Norway) in June. Three new Extended stores signed during the quarter, resulting in a total of 13 signed Extended stores
- Warehouse project in Sweden is progressing according to plan



## New markets

Pilot and test European markets under the Hemtex brand

- General acceptance for the Kid concept is positive in the Nordics
- Preliminary market studies support that our concept and products have a potential outside the current markets
- German-language website will be launched with local marketing investments for the market in Germany. Additionally, an Englishlanguage site will be launched targeting other European countries, but with no specific marketing investments
- The ecommerce initiative will have limited investments, costs and risks
- Estimated launch of the pilot during H2-25

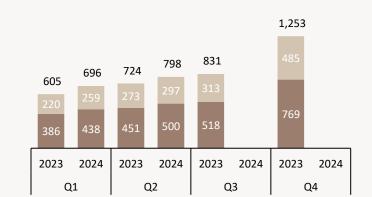




### Revenues

Group revenues Q2 increased by 10.2% to MNOK 797.8

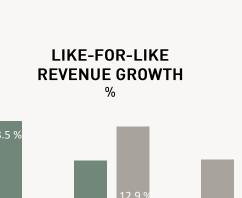
- In constant currency:
  - Group revenues increase of 10.6% (-2.5%)
  - Group like-for-like revenues increase of 9.2% (-3.3%) including online sales
  - Online growth of 9.8% (+9.3%), equivalent to an online share of 12.1% (12.1%). Including click-and-collect, the online share was 17.3% (17.2%)
- Kid Interior revenues growth of 11.0% (-1.1%)
  - Like-for-like growth of 9.5% (-2.0%) including online sales
  - Online sales increased by 15.4% (+15.6%)
- Hemtex revenues growth of 8.8% (-0.4%). In constant currency:
  - Revenues growth of 9.9% (-4.8%)
  - Like-for-like growth of 8.7% (-5.4%) including online sales
  - Online sales increased by 3.1% (+2.5%)



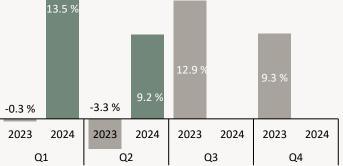
Kid Interior

REVENUES

MNOK



Hemtex



## Gross margin

Robust gross margin

- Group gross margin was 63.2% for the quarter, up 1.0pp compared to Q2-23
  - Kid Interior gross margin increased by 0.2pp to 63.3% (63.1%)
  - Hemtex gross margin increased by 2.5pp to 63.2% (60.7%)
- Strong gross margin resulted from early price adjustments to address higher freight rates and currency hedge levels
- The situation in the Red Sea / Gulf of Aden is monitored closely and we are prepared to take further actions, if necessary

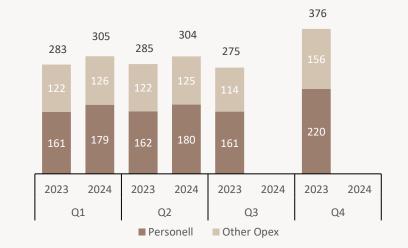


## **OPEX**

#### OPEX-TO-SALES (excl. IFRS 16) of 50.7% (51.1%)

- Employee benefit expenses increased by MNOK 17.3
  - General salary increase and increased number of working hours in stores, in addition to store project activity and net new stores
  - Increased logistics due to own employees in new Swedish warehouse
  - MNOK 0.7 decrease due to changes in SEKNOK exchange rate
- Other operating expenses increased by MNOK 2.4
  - Increased marketing cost and net new stores
  - Reduced logistics costs due to shift between other operating expenses and employee benefit expenses for the logistics operation in Sweden
  - MNOK 0.6 decrease due to changes in SEKNOK exchange rate

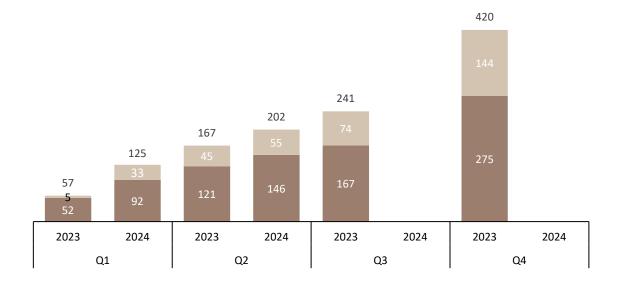








# **EBITDA**

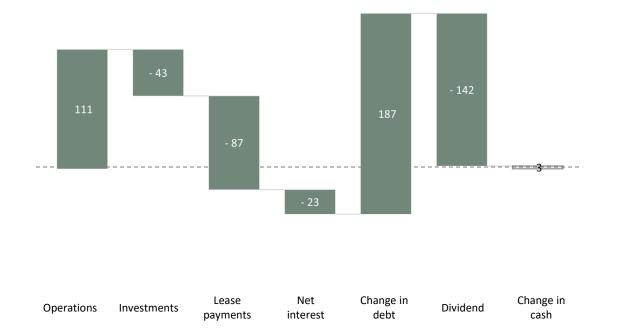


Kid Interior Hemtex







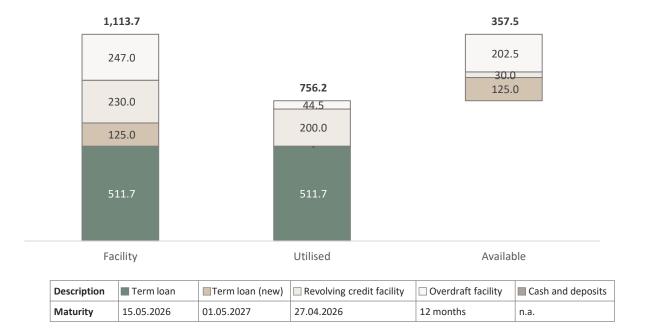


#### Cash flow development in Q2

- Cash flow from operations affected by planned inventory build-up during the quarter
- Cash flow from investments reflects mainly CAPEX relating to store openings and projects
- Cash flow from financing represents lease payments, net interests, use of credit facilities and payment of dividend

## Cash and credit facilities

MNOK



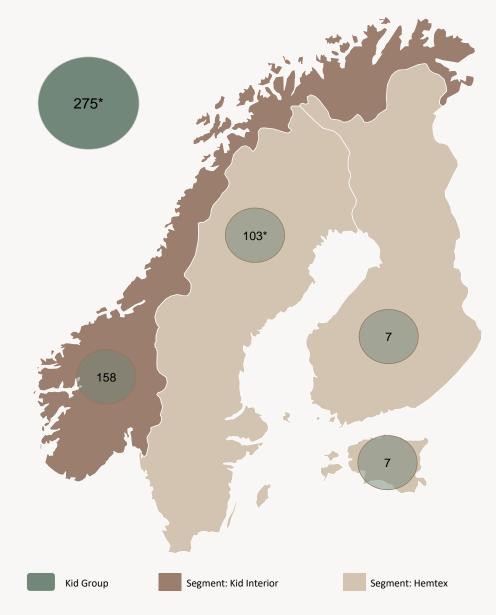
#### Robust financial position

- Cash and available credit facilities of MNOK 357.5 (MNOK 175.9), including an unused termloan facility of MNOK 125 related to investments in the Swedish warehouse
- Net interest-bearing debt excl. IFRS 16 leasing liabilities of MNOK 756.0 (MNOK 842.7)
- Gearing ratio, excl. IFRS 16 effects, of 1.22x (2.40x)

#### NUMBER OF STORES PER QUARTER-END

## Store portfolio activity

|                             | Completed 2024 per quarter-end   | Signed, but not yet completed  |
|-----------------------------|--|--|
| New stores                  | NO: Oslo City<br>NO: Egersund<br>SE: Vetlanda<br>SE: Ringen, Stockholm | NO: Værste, Fredrikstad (Q4-24)<br>NO: Grünerløkka (Q2-25)<br>NO: Bryn (Q2-25)<br>SE: 1 store**<br>FI: 1 store**   |
| Closures                    | NO: 2 stores<br>SE: 4 stores   |  |
| Relocations                 | NO: 6 stores<br>SE: 4 stores   | NO: 4 stores<br>SE: 1 store  |
| Refurbishment/<br>expansion | NO: 4 stores<br>SE: 2 stores   | NO: 5 stores<br>SE: 1 store  |
| Extended                    | NO: Grini  | NO: Kilen, Tønsberg (Q3-24)<br>NO: Moa, Ålesund (Q4-24)<br>NO: Tiller (Q4-24)<br>NO: Oslo (Q1-25)<br>NO: City Nord, Bodø (Q2-25)<br>NO: Lagunen (Q4-25)<br>NO: 1 store** |





## Outlook

- In H2-24, we have five store projects in Kid Interior and two in Hemtex. These projects include a combination of refurbishment, enlargement and relocations
- Monitoring the freight situation closely. Expect limited impact from delays







## **Segment: Kid Interior**

#### **KID Interior**

| (Amounts in NOK millions)                | Q2 2024 | Q2 2023 | H1 2024 | H1 2023 | FY 2023 |
|--|---------|---------|---------|---------|---------|
| Revenue                                  | 500.4   | 450.7   | 938.1   | 836.6   | 2,122.9 |
| Revenue growth                           | 11.0 %  | -1.1%   | 12.1 %  | 1.7 %   | 7.0 %   |
| LFL growth including online sales        | 9.5 %   | -2.0%   | 11.1 %  | 0.5 %   | 6.1 %   |
| COGS                                     | -183.8  | -166.4  | -352.1  | -338.6  | -796.2  |
| Gross profit                             | 316.6   | 284.3   | 586.0   | 498.0   | 1,326.7 |
| Gross margin (%)                         | 63.3 %  | 63.1 %  | 62.5 %  | 59.5 %  | 62.5 %  |
| Other operating revenue                  | 0.3     | 0.1     | 0.3     | 0.1     | 0.1     |
| Employee benefits expense                | -107.0  | -96.6   | -218.7  | -197.6  | -436.5  |
| Other operating expense                  | -118.3  | -112.4  | -236.6  | -220.6  | -463.9  |
| Other operating expense - IFRS 16 effect | 54.4    | 45.9    | 106.6   | 93.3    | 189.2   |
| EBITDA                                   | 146.0   | 121.2   | 237.6   | 173.2   | 615.5   |
| EBITDA margin (%)                        | 29.2 %  | 26.9 %  | 25.3 %  | 20.7 %  | 29.0 %  |
| No. of shopping days                     | 73      | 71      | 148     | 148     | 306     |
| No. of physical stores at period end     | 158     | 156     | 158     | 156     | 157     |





## Segment: Hemtex

#### Hemtex

| (Amounts in NOK millions)  | Q2 2024   | Q2 2023   | H1 2024    | H1 2023    | FY 2023    |
|--|-----------|-----------|------------|------------|------------|
| Revenue  | 297.4     | 273.4     | 556.2      | 492.9      | 1,290.7    |
| Revenue growth <sup>1</sup>  | 9.9 %     | -4.8%     | 11.9 %     | -7.7%      | 3.2 %      |
| LFL growth including online sales <sup>1</sup>                                 | 8.7 %     | -5.4%     | 11.6 %     | -5.9%      | 4.4 %      |
| COGS   | -109.6    | -107.4    | -209.5     | -201.5     | -518.0     |
| Gross profit   | 187.8     | 166.0     | 346.7      | 291.5      | 772.6      |
| Gross margin (%)   | 63.2 %    | 60.7 %    | 62.3 %     | 59.1 %     | 59.9 %     |
| Other operating revenue  | 1.0       | 0.9       | 1.8        | 1.5        | 4.2        |
| Employee benefits expense  | -72.6     | -65.7     | -139.8     | -125.6     | -268.2     |
| Other operating expense  | -106.8    | -95.0     | -209.8     | -192.4     | -390.0     |
| Other operating expense - IFRS 16 effect                                       | 46.0      | 39.3      | 89.4       | 75.1       | 150.4      |
| EBITDA   | 55.5      | 45.4      | 88.4       | 50.0       | 269.0      |
| EBITDA margin (%)  | 18.6 %    | 16.6 %    | 15.8 %     | 10.1 %     | 20.8 %     |
| No. of shopping days<br>No. of physical stores at period end (excl. franchise) | 90<br>117 | 90<br>117 | 180<br>117 | 179<br>117 | 362<br>119 |

<sup>1</sup> Calculated in local currency



### **Income statement**

| (Amounts in NOK thousand)           | Q2 2024 | Q2 2023 | H1 2024 | H1 2023 | FY 2023  |
|-------------------------------------|---------|---------|---------|---------|----------|
| Revenue                             | 797.8   | 724.1   | 1,494.3 | 1,329.5 | 3,413.6  |
| COGS                                | -293.4  | -273.8  | -561.6  | -540.0  | -1,314.3 |
| Gross profit                        | 504.5   | 450.3   | 932.7   | 789.5   | 2,099.3  |
| Gross margin (%)                    | 63.2 %  | 62.2 %  | 62.4 %  | 59.4 %  | 61.5 %   |
| Other operating revenue             | 1.3     | 1.0     | 2.2     | 1.6     | 4.3      |
| OPEX                                | -304.3  | -284.6  | -608.9  | -567.8  | -1,219.1 |
| EBITDA                              | 201.5   | 166.6   | 326.0   | 223.2   | 884.5    |
| EBITDA margin (%)                   | 25.2 %  | 23.0 %  | 21.8 %  | 16.8 %  | 25.9 %   |
| Depreciation and amortisation       | -118.2  | -100.8  | -233.1  | -196.7  | -404.1   |
| EBIT                                | 83.3    | 65.8    | 92.9    | 26.6    | 480.4    |
| EBIT margin (%)                     | 10.4 %  | 9.1 %   | 6.2 %   | 2.0 %   | 14.1 %   |
| Net finance                         | -23.1   | -20.5   | -43.0   | -38.4   | -76.6    |
| Share of result from joint ventures | -0.9    | 0.1     | -3.4    | -0.3    | -1.2     |
| Profit before tax                   | 59.3    | 45.3    | 46.5    | -12.1   | 402.5    |
| Net profit                          | 48.4    | 36.4    | 37.4    | -10.2   | 313.8    |





## Statement of financial position

| (Amounts in NOK thousand)                              | Note | 30.06.2024 | 30.06.2023 | 31.12.2023 |
|--|------|------------|------------|------------|
| Assets   |      | Unaudited  | Unaudited  | Audited    |
| Goodwill   | 9    | 69,497     | 68,662     | 70,169     |
| Trademark  | 9    | 1,513,331  | 1,512,694  | 1,513,851  |
| Other intangible assets                                | 9    | 45,226     | 34,504     | 46,699     |
| Deferred tax asset                                     |      | 9,232      | 0          | 6,593      |
| Total intangible assets                                |      | 1,637,286  | 1,615,859  | 1,637,312  |
| Right of use asset                                     | 9    | 1,199,167  | 1,042,467  | 1,050,028  |
| Fixtures and fittings, tools, office machinery and     |      |            |            |            |
| equipment  | 9    | 328,862    | 308,316    | 303,178    |
| Total tangible assets                                  |      | 1,528,029  | 1,350,783  | 1,353,206  |
| Investments in associated companies and joint ventures | 10   | 0          | 0          | 1,013      |
| Loans to associated companies and joint ventures       | 8    | 69,990     | 37,024     | 50,702     |
| Total financial fixed assets                           |      | 69,990     | 37,024     | 51,716     |
| Total fixed assets                                     |      | 3,235,304  | 3,003,666  | 3,042,234  |
| Inventories  |      | 759,889    | 666,049    | 576,279    |
| Trade receivables                                      |      | 27,274     | 32,841     | 32,640     |
| Other receivables                                      |      | 41,421     | 50,141     | 43,031     |
| Derivatives  |      | 42,438     | 79,614     | 29,337     |
| Totalt receivables                                     |      | 111,133    | 162,597    | 105,009    |
| Cash and bank deposits                                 |      | 0          | 0          | 225,065    |
| Total currents assets                                  |      | 871,021    | 828,646    | 906,353    |
| Total assets   |      | 4,106,325  | 3,832,315  | 3,948,587  |
|  |      |            |            |            |

| (Amounts in NOK thousand) Not         | e 30.06.2024 | 30.06.2023 | 31.12.2023 |
|---------------------------------------|--------------|------------|------------|
| Equity and liabilities                | Unaudited    | Unaudited  | Audited    |
| Share capital                         | 48,770       | 48,770     | 48,770     |
| Share premium                         | 321,050      | 321,050    | 321,050    |
| Other paid-in-equity                  | 64,617       | 64,617     | 64,617     |
| Total paid-in-equity                  | 434,440      | 434,440    | 434,440    |
| Other equity                          | 818,593      | 747,136    | 880,840    |
| Total equity                          | 1,253,030    | 1,181,576  | 1,315,280  |
| Deferred tax                          | 319,576      | 316,306    | 312,218    |
| Total provisions                      | 319,576      | 316,306    | 312,218    |
| Lease liabilities                     | 893,652      | 768,113    | 779,287    |
| Liabilities to financial institutions | 6 681,541    | 511,654    | 491,661    |
| Total long-term liabilities           | 1,575,193    | 1,279,768  | 1,270,947  |
| Lease liabilities                     | 343,063      | 301,678    | 305,640    |
| Liabilities to financial institutions | 6 74,477     | 331,061    | 30,000     |
| Trade payable                         | 182,136      | 110,930    | 203,375    |
| Tax payable                           | 0            | 0          | 55,813     |
| Public duties payable                 | 127,356      | 100,844    | 209,941    |
| Other short-term liabilities          | 220,351      | 208,745    | 191,626    |
| Derivatives                           | 11,143       | 1,408      | 53,748     |
| Total short-term liabilities          | 958,527      | 1,054,666  | 1,050,144  |
| Total liabilities                     | 2,853,296    | 2,650,740  | 2,633,310  |
| Total equity and liabilities          | 4,106,325    | 3,832,315  | 3,948,587  |

## Allocated segment costs

|   |         |         |         |         |         |         |         |         | Total year |       |
|---|---------|---------|---------|---------|---------|---------|---------|---------|------------|-------|
| (MNOK)                                      | Q1 2024 | Q1 2023 | Q2 2024 | Q2 2023 | Q3 2024 | Q3 2023 | Q4 2024 | Q4 2023 | 2024       | 2023  |
| Kid ASA and Kid Interior                    |         |         |         |         |         |         |         |         |            |       |
| Segment allocated employee benefits expense | 4.0     | 4.2     | 4.3     | 4.0     |         | 4.0     |         | 6.6     | 8.3        | 18.9  |
| Segment allocated other operating expense   | 1.2     | 0.5     | 1.3     | 0.5     |         | 0.5     |         | 1.3     | 2.5        | 2.6   |
| Hemtex                                      |         |         |         |         |         |         |         |         |            |       |
| Segment allocated employee benefits expense | -4.0    | -4.2    | -4.3    | -4.0    |         | -4.0    |         | -6.6    | -8.3       | -18.9 |
| Segment allocated other operating expense   | -1.2    | -0.5    | -1.3    | -0.5    |         | -0.5    |         | -1.3    | -2.5       | -2.6  |



## Quarterly revenue growth

| Group                                    |        |        |        |        |  |  |  |  |  |  |
|--|--------|--------|--------|--------|--|--|--|--|--|--|
| Total growth                             |        |        |        |        |  |  |  |  |  |  |
| Year                                     | Q1     | Q2     | Q3     | Q4     |  |  |  |  |  |  |
| 2021                                     | 10.4 % | 3.9 %  | 3.6 %  | 2.5 %  |  |  |  |  |  |  |
| 2022                                     | 9.3 %  | 8.8 %  | 0.5 %  | 2.1 %  |  |  |  |  |  |  |
| 2023                                     | -1.3 % | -2.5 % | 12.1 % | 10.2 % |  |  |  |  |  |  |
| 2024                                     | 13.7 % | 10.6 % |        |        |  |  |  |  |  |  |
| Like-for-like growth<br>Year Q1 Q2 Q3 Q4 |        |        |        |        |  |  |  |  |  |  |
| 2021                                     | 9.3 %  | 2.9 %  | 0.1 %  | 0.2 %  |  |  |  |  |  |  |
| 2022                                     | 7.3 %  | 5.6 %  | -0.4 % | 1.8 %  |  |  |  |  |  |  |
| 2023                                     | -0.3 % | -3.3 % | 12.9 % | 9.3 %  |  |  |  |  |  |  |
| 2024                                     | 13.5 % | 9.2 %  |        |        |  |  |  |  |  |  |

| (id Interior         |        |        |        |        |   | Hemtex               | Hemtex               | Hemtex                   | Hemtex  |
|----------------------|--------|--------|--------|--------|---|----------------------|----------------------|--------------------------|---|
| Total growth         |        |        |        |        |   | Total growth         | Total growth         | Total growth             | Total growth                                    |
| Year                 | Q1     | Q2     | Q3     | Q4     |   | Year                 | Year Q1              | Year Q1 Q2               | Year Q1 Q2 Q3                                   |
| 2020                 | -3.6 % | 28.0 % | 22.1 % | 15.3 % | ĺ | 2020                 | 2020 6.6 %           | 2020 6.6 % 14.7 %        | 2020 6.6 % 14.7 % -3.7 %                        |
| 2021                 | 13.6 % | 1.7 %  | -3.9 % | -1.0 % | I | 2021                 | 2021 6.4 %           | 2021     6.4 %     7.7 % | 2021         6.4 %         7.7 %         17.4 % |
| 2022                 | 12.5 % | 8.9 %  | 1.4 %  | 2.3 %  |   | 2022                 | 2022 4.8 %           | 2022 4.8 % 8.8 %         | 2022         4.8 %         8.8 %         -1.0 % |
| 2023                 | 5.2 %  | -1.1 % | 13.1 % | 9.3 %  |   | 2023                 | 2023 -10.9 %         | 2023 -10.9 % -4.8 %      | 2023 -10.9 % -4.8 % 10.5 %                      |
| 2024                 | 13.4 % | 11.0 % |        |        |   | 2024                 | 2024 14.3 %          | 2024 14.3 % 9.9 %        | 2024 14.3 % 9.9 %                               |
|                      |        |        |        |        |   |                      |                      |                          |   |
| Like-for-like growth |        |        |        |        |   | Like-for-like growth | Like-for-like growth | Like-for-like growth     | Like-for-like growth                            |
| /ear                 | Q1     | Q2     | Q3     | Q4     |   | Year                 | Year Q1              | Year Q1 Q2               | Year Q1 Q2 Q3                                   |
| 2020                 | -4.0 % | 27.1 % | 20.9 % | 13.6 % |   | 2020                 | 2020 7.9 %           | 2020 7.9% 18.0%          | 2020         7.9 %         18.0 %         9.2 % |
| 2021                 | 10.3 % | -0.9 % | -7.1 % | -3.8 % |   | 2021                 | 2021 7.8 %           | 2021 7.8 % 9.8 %         | 2021         7.8 %         9.8 %         14.6 % |
| 2022                 | 10.7 % | 5.8 %  | -1.0 % | 0.9 %  |   | 2022                 | 2022 2.0 %           | 2022 2.0 % 5.2 %         | 2022         2.0 %         5.2 %         0.8 %  |
| 2023                 | 3.5 %  | -2.0 % | 12.7 % | 8.5 %  |   | 2023                 | 2023 -6.5 %          | 2023 -6.5 % -5.4 %       | 2023 -6.5 % -5.4 % 13.3 %                       |
| 2024                 | 12.7 % | 9.5 %  |        |        |   | 2024                 | 2024 14.9 %          | 2024 14.9 % 8.7 %        | 2024 14.9 % 8.7 %                               |



### Sales days and stores

#### **Kid Interior**

#### Hemtex

#### Number of sales days

| Year | Q1 | Q2 | Q3 | Q4 | Total |
|------|----|----|----|----|-------|
| 2023 | 77 | 71 | 79 | 79 | 306   |
| 2024 | 75 | 73 |    |    | 148   |

| Number of sales days |
|----------------------|
|----------------------|

| Year | Q1 | Q2 | Q3 | Q4 | Total |
|------|----|----|----|----|-------|
| 2023 | 89 | 90 | 92 | 91 | 362   |
| 2024 | 90 | 90 |    |    | 180   |

#### Number of store projects

| 2023  | Q1          | Q2          | Q3        | Q4  | Total       |
|---|-------------|-------------|-----------|-----|-------------|
| New stores                                      | 0           | 1           | 0         | 1   | 2           |
| Closed stores                                   | 1           | 0           | 0         | 0   | 1           |
| Relocated stores                                | 4           | 1           | 0         | 1   | 6           |
| Refurbished stores                              | 3           | 3           | 1         | 3   | 10          |
|   |             |             |           |     |             |
| Total number of stores                          | 155         | 156         | 156       | 157 |             |
|   |             |             |           |     |             |
|   |             |             |           |     |             |
| 2024  | Q1          | Q2          | Q3        | Q4  |             |
| 2024<br>New stores                              | <b>Q1</b>   | <b>Q2</b>   | Q3        | Q4  | Total<br>3  |
|   |             |             | Q3        | Q4  |             |
| New stores                                      | 1           | 2           | <u>Q3</u> | Q4  | 3           |
| New stores<br>Closed stores                     | 1 1         | 2<br>1      | Q3        | Q4  | 3           |
| New stores<br>Closed stores<br>Relocated stores | 1<br>1<br>4 | 2<br>1<br>2 | Q3        | Q4  | 3<br>2<br>6 |
| New stores<br>Closed stores<br>Relocated stores | 1<br>1<br>4 | 2<br>1<br>2 | <u>Q3</u> | Q4  | 3<br>2<br>6 |

#### Number of store projects

| Q1  | Q2               | Q3                       | Q4                               | Total   |
|-----|------------------|--------------------------|----------------------------------|---|
| 1   | 0                | 0                        | 2                                | 3   |
| 2   | 1                | 0                        | 0                                | 3   |
| 1   | 3                | 3                        | 3                                | 10  |
| 1   | 0                | 1                        | 1                                | 3   |
|     |                  |                          |                                  |   |
| 129 | 128              | 128                      | 130                              |   |
|     |                  |                          |                                  |   |
|     | 1<br>2<br>1<br>1 | 1 0<br>2 1<br>1 3<br>1 0 | 1 0 0<br>2 1 0<br>1 3 3<br>1 0 1 | 1     0     0     2       2     1     0     0       1     3     3     3       1     0     1     1 |

| 2024                        | Q1  | Q2  | Q3 | Q4 | Total |
|-----------------------------|-----|-----|----|----|-------|
| New stores                  | 0   | 2   |    |    | 2     |
| Closed stores               | 1   | 3   |    |    | 4     |
| Relocated stores            | 1   | 3   |    |    | 4     |
| Refurbished stores          | 2   | 0   |    |    | 2     |
|                             |     |     |    |    |       |
| Total number of stores*     | 129 | 128 |    |    |       |
| Total number of LFL stores* | 126 | 123 |    |    |       |

\*incl franchise stores

### Logistic costs – Sweden

#### Logistic costs - Sweden

|                                 |         |         |         |         | _       |         | _       |         | Total year | Total year |
|---------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|------------|------------|
| (MSEK)                          | Q1 2024 | Q1 2023 | Q2 2024 | Q2 2023 | Q3 2024 | Q3 2023 | Q4 2024 | Q4 2023 | 2024       | 2023       |
| Employee benefits expense       | 5.4     |         | 5.3     | 2.2     |         | 4.4     |         | 5.2     | 10.6       | 11.7       |
| Third-party logistics expense   |         | 12.1    |         | 1.7     |         |         |         |         |            | 13.9       |
| Central warehouse expenses*     | 7.7     | 2.0     | 10.1    | 9.9     |         | 8.3     |         | 7.6     | 17.8       | 27.8       |
| Total incl. non-recurring items | 13.0    | 14.2    | 15.4    | 13.7    | 0.0     | 12.7    | 0.0     | 12.8    | 28.5       | 53.4       |
| Non-recurring items             |         |         |         |         |         |         |         |         |            |            |
| Employee benefits expense       |         | -0.8    |         | -0.6    |         |         |         |         |            | -1.4       |
| Third-party logistics expense   |         | -2.2    |         | -1.7    |         | 0.4     |         |         |            | -3.5       |
| Central warehouse expenses      |         | -0.5    |         |         |         |         |         |         |            | -0.5       |
| Total excl. non-recurring items | 13.0    | 10.7    | 15.4    | 11.4    | 0.0     | 13.1    | 0.0     | 12.8    | 28.5       | 48.0       |

\*Excluding IFRS 16. Please note that we in 2023 have lower rental costs due to agreed discount in the lease agreement.

